

## Message Text

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PAGE 01 BAMAko 01789 01 OF 03 150945Z  
ACTION AF-10

INFO OCT-01 ISO-00 MMO-01 SS-15 PER-01 AID-05 ICA-11  
PC-01 ABF-01 SP-02 /048 W  
-----031847 151010Z /11  
P 141750Z APR 78  
FM AMEMBASSY BAMAko  
TO SECSTATE WASHDC PRIORITY 9214

LIMITED OFFICIAL USE SECTION 1 OF 3 BAMAko 1789

FOR ASSISTANT SECRETARY MOOSE FROM THE AMBASSADOR

E.O. 11652: N/A  
TAGS: AMGT, PEPR, ML  
SUBJECT: GOALS/OBJECTIVES & RESOURCES MANAGEMENT  
(GORM); MALI

REF: (A) STATE 69374, (B) 77 STATE 295540, (C) BAMAko 1048

1. FOLLOWING IS THE RESPONSE FOR MALI REQUESTED BY REFTel.  
IN ACCORDANCE WITH REFTel A, ALL DATA ARE BASED ON A CALCULATED  
"CURRENT" FY 80 LEVEL, WHICH WAS ARRIVED AT BY USING ACTUAL FY 78  
FIGURES AND ADDING MANDATORY INCREASES AND INFLATION  
(AT 8 PCT. ANNUALLY). THUS, SUCH ITEMS AS POSITIONS EX-  
PECTED TO BE APPROVED AND FILLED LATER IN FY 78 AND THE  
IMET PROGRAM BUDGETED FOR FY 79 HAVE HAD TO BE EXCLUDED  
FROM THE "CURRENT" FY 80 BASE AND INCLUDED IN THE "INCREASE"  
TO REACH AN "OPTIMAL" FIGURE.

### 2. TOTAL MISSION RESOURCES (OPTIMAL)

#### A. PERSONNEL (INCREASES SHOWN IN PARENTHESES):

	DIRECT HIRE		COSZTRACT	
	U.S.	LOCAL	U.S.	LOCAL
STATE	20 (3)	75 (6)	0 (0)	115 (17)
AID	38 (14)	# 28 (7)	79 (27)	17 (0)

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PAGE 02 BAMAko 01789 01 OF 03 150945Z

ICA	2 (1)	6 (0)	0 (0)	0 (0)
PEACE CORPS	4 (0)	3 (1)	0 (0)	0 (0)
(STAFF)				
IMET	1 (1)	0 (0)	0 (0)	0 (0)
TOTAL	65 (19)	112 (14)	79 (27)	132 (17)

# INCLUDES PASA

#### B. PROGRAM (INCLUDING ADMINISTRATIVE OVERHEAD,

## WHERE APPLICABLE):

	OPTIMAL	INCREASE
STATE (TOTAL S&E)	\$2,310,000	\$240,000
AID	62,191,100	42,809,600
ICA (TOTAL)	385,000	125,000
COUNTRY BUDGET, INCLUDING FAAS, ETC.)		
PEACE CORPS (TOTAL)	885,000	59,889
COUNTRY BUDGET)		
SPECIAL SELF-HELP	79,984	10,000
IMET	100,000	100,000
TOTAL	\$65,951,084	\$43,344,489

## C. ADMINISTRATIVE SUPPORT ONLY (INCLUDED IN

## DATA IN (B) ABOVE):

	OPTIMAL	INCREASE
STATE	\$1,190,000	\$180,000
AID	4,775,100	2,122,600
ICA	26,000	1,000
PEACE CORPS	200,000	3,345
TOTAL	\$6,191,100	\$2,306,945

## 3. CONTRIBUTION OF AGENCY PROGRAMS TO THE ACCOMPLISHMENT OF OUR GOALS AND JUSTIFICATION OF INCREASES.

## A. STATE. THE DEPARTMENT OF STATE COMPLEMENT EN-LIMITED OFFICIAL USE

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PAGE 03 BAMA KO 01789 01 OF 03 150945Z

ABLES US TO CARRY OUT TRADITIONAL FOREIGN SERVICE FUNCTIONS AND TO PROVIDE ADMINISTRATIVE SUPPORT TO OTHER AGENCIES WITH OPERATIONAL PROGRAMS HERE. SPECIFIC GOALS SERVED (IN REFTEL B ARE: SECTION 1, OBJECTIVE 3 (SELF-HELP); SECTIONS II AND III; SECTION IV, OBJECTIVES 1, 2 AND 4; AND SECTIONS V AND VI.

THE PROPOSED INCREASE IN PERSONNEL AND BUDGET IS MAINLY FOR AN AMERICAN PERSONNEL OFFICER, AN ADDITIONAL AMERICAN GSO, AN ADDITIONAL AMERICAN SECRETARY, AND SIX LOCAL PERSONNEL, ALL REQUIRED TO SUPPORT THE BURGEONING AMERICAN PRESENCE HERE, PARTICULARLY IN THE U.S.A.I.D. MISSION. SMALL AMOUNTS ARE ALSO NEEDED FOR IMPROVING MAINTENANCE FACILITIES, EXPANDING THE LOCAL EMPLOYEE TRAINING PROGRAM, AND MISCELLANEOUS SUPPORT ITEMS.

B. AID. THE AID PROGRAM IS THE LARGEST PRACTICAL MANIFESTATION OF OUR INTEREST IN MALI AND OUR MOST IMPORTANT VEHICLE TO ACHIEVE THE BASIC GOALS OF TRANSFERRING RESOURCES TO PROMOTE MALI'S ECONOMIC GROWTH AND UPGRADE THE QUALITY OF RURAL LIFE. AID ACTIVITY SUPPORTS REFTEL B GOALS IN SECTION 1, OBJECTIVES 1, 2, AND 3 (A.I.P.); SECTION II, OBJECTIVE I; AND SECTION VI, OBJECTIVE I (AGRI-BUSINESS).

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PAGE 01 BAMA KO 01789 02 OF 03 151004Z  
ACTION AF-10

INFO OCT-01 ISO-00 SS-15 MMO-01 PER-01 AID-05 ICA-11  
PC-01 ABF-01 SP-02 /048 W  
-----032434 151013Z /11

P 141750Z APR 78  
FM AMEMBASSY BAMA KO  
TO SECSTATE WASHDC PRIORITY 9215

LIMITED OFFICIAL USE SECTION 2 OF 3 BAMA KO 1789

FOR ASSISTANT SECRETARY MOOSE FROM THE AMBASSADOR

THE PROPOSED INCREASE IN PERSONNEL AND IN THE OPTIMAL FY 80  
BUDGET IS FOR THREE PROJECTS:

688-0207 AGRICULTURAL OFFICERS' TRAINING \$860,000 (EXTENSION  
AGENTS)

688-0211 INTEGRATED AGRICULTURAL EDUCATION \$28,289,600  
& RESEARCH

688-0203 LIVESTOCK SECTOR (MALI LIVESTOCK \$13,660,000

II) (INCLUDES ANIMAL HEALTH PRO-  
GRAM, DEVELOPMENT OF KAYES NORD  
INTEGRATED LIVESTOCK PROGRAM --  
WITH THE SAUDIS --, AND OTHER NEW  
LIVESTOCK ACTIVITIES)

THE AGRICULTURAL OFFICERS' TRAINING REQUEST IS A NEW  
COMPONENT ADDITIVE TO THE \$5 MILLION ALREADY OBLIGATED  
FOR THIS ON-GOING PROJECT, THE \$860,000 TO BE USED TO ADDRESS  
THE NEW ELEMENT OF CURRICULUM REFORMATION FOR ALL OF MALI'S  
AGRICULTURAL SCHOOLS.

THE INTEGRATED AGRICULTURAL EDUCATION AND RESEARCH PROJECT  
IS A LARGE, IMPORTANT, LONG-TERM PROGRAM THAT WILL BE DE-  
SIGNED IN FY 1979 AND PUT INTO EXECUTION BEGINNING  
IN FY-1980. IT IS PART OF AN INTEGRATED, COORDINATED  
EFFORT WITH OTHER DONORS TO ADDRESS ALL ASPECTS OF  
AGRICULTURAL EDUCATION AND RESEARCH IN MALI. IN THE  
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PAGE 02 BAMA KO 01789 02 OF 03 151004Z

OPTIMAL BUDGET WE WOULD WISH TO OBLIGATE THE ENTIRE AMOUNT NEEDED FOR THE FIRST FIVE YEARS (\$28,289,600), BECAUSE INITIALLY THERE IS A LARGE CONSTRUCTION COMPONENT THAT REQUIRES LARGE CAPITAL OUTLAYS AND BECAUSE OUR HAVING SUBSTANTIAL ASSURED FUNDING WOULD ENABLE US TO INFLUENCE THE OTHER DONORS IN THE DIRECTION WE WANT TO GO.

THE NEW FUNDING (\$13,660,000) FOR THE ON-GOING LIVESTOCK SECTOR PROGRAM WOULD ALLOW US TO ADDRESS A CURRENTLY MISSING ELEMENT IN THE PROJECT, THAT OF ANIMAL HEALTH CARE DELIVERY, AND WOULD PERMIT US TO EFFECT A NEW JOINT PROGRAM WITH THE SAUDI ARABIAN TO OPEN UP LIVESTOCK PRODUCTION IN A NEW REGION, THUS ADDING TO RURAL INCOME, ECONOMIC DIVERSIFICATION, AND IMPROVED LAND USE.

AGRICULTURAL AND LIVESTOCK ARE TWO FUNDAMENTAL, CRITICAL ELEMENTS TO OUR GOAL OF THE BROAD-BASED ECONOMIC DEVELOPMENT OF MALI (REFTEL B, SECTION I). WE CAN HANDLE THE GREATLY INCREASED AMOUNTS REQUESTED, PARTICULARLY SINCE THE HUGE TRAINING COMPONENT IN THE INTEGRATED AGRICULTURAL EDUCATION AND RESEARCH PROJECT DIRECTLY ADDRESSES THE QUESTION OF ABSORPTIVE CAPACITY.

C. ICA. THE ICA INFORMATION AND EDUCATIONAL EXCHANGE PROGRAM HERE IS OUR PRINCIPAL MEANS OF PUBLICIZING AMERICAN POLICIES AND DEVELOPMENT ACTIVITIES, OF FURTHERING MALIAN UNDERSTANDING OF THE UNITED STATES, AND OF INCREASING AMERICAN UNDERSTANDING OF MALI. IT SERVES REFTEL B GOALS IN SECTION III AND IN SECTION IV, OBJECTIVES 1 AND 3.

THE PROPOSED INCREASE IN PERSONNEL IS FOR AN ASSISTANT PAO, FSIO-5 OR -6, A POSITION WE REQUESTED AND THE INSPECTORS ENDORSED IN 1977. THERE ARE INCREASED ICA PROGRAMMING OPPORTUNITIES IN MALI, ESPECIALLY IN PERSONAL CONTACT AND IN A MORE INTENSIVE IVP SELECTION PROCESS, OPPORTUNITIES FAR EXCEEDING WHAT A SINGLE OFFICER LIMITED OFFICIAL USE

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PAGE 03 BAMA KO 01789 02 OF 03 151004Z

CAN DO.

THE PROPOSED INCREASE IN BUDGET IS MAINLY TO COVER THE COSTS OF THE ADDITIONAL OFFICER AND TO PROVIDE A GRANT TO AN AMERICAN FULBRIGHT RESEARCH SCHOLAR WHO WOULD SERVE AS A CATALYST IN MALIAN INSTITUTION-BUILDING AND AS A LINK BETWEEN MALI AND THE AMERICAN AFRICANIST COMMUNITY.

D. PEACE CORPS. THE PEACE CORPS PROGRAM IS AN IMPORTANT ELEMENT IN THE EFFORT TO PROMOTE MALI'S ECONOMIC DEVELOPMENT. VOLUNTEERS WORKING IN THE AGRICULTURAL/RURAL DEVELOPMENT SECTOR ARE TRAINING MALIANS IN MODERN AGRICULTURAL METHODS, POULTRY PRODUCTION, FISH FARMING, AND CROP PROTECTION. IN COMMUNITY DEVELOPMENT THEY AID IN THE ESTABLISHMENT OF RURAL INFRASTRUCTURE. IN

THE HEALTH SECTOR THEY HELP IN THE EXTENSION OF HEALTH SERVICES TO SMALL VILLAGES. AND IN THE EDUCATION SECTOR THEY ARE INVOLVED IN RAISING STANDARDS. PEACE CORPS ACTIVITY DIRECTLY SERVES REFTEL B GOALS IN SECTION I, OBJECTIVES 2 AND 4.

THE PROPOSED MODEST INCREASE IS FOR 10 ADDITIONAL VOLUNTEERS TO AUGMENT PEACE CORPS PARTICIPATION IN PROGRAMS ADDRESSING BASIC HUMAN NEEDS AND FOR AN FSL BILINGUAL SECRETARY TO SUPPORT THE PROGRAM. THE INTENTION IS TO REDUCE THE NUMBER OF VOLUNTEERS TEACHING AT THE SECONDARY AND COLLEGE LEVEL AND TO INCREASE THE NUMBER INVOLVED IN AGRICULTURE AND RURAL HEALTH PROGRAMS.

E. SPECIAL SELF-HELP. THE SPECIAL SELF-HELP PROGRAM IS AN EFFECTIVE ADJUNCT TO DEVELOPMENT. IT IS USED IN FIELDS NOT COVERED BY AID, INCLUDING SELECTED URBAN PROJECTS, AND AS SUPPORT TO THE EFFORTS OF PEACE CORPS VOLUNTEERS. IT DIRECTLY SERVES REFTEL B GOALS IN SECTION I, OBJECTIVES 2 AND 3.

THE PROPOSED \$10,000 INCREASE IS TO FINANCE ADDITIONAL SMALL PROJECTS OF THE KIND ALREADY UNDERTAKEN.

F. IMET. THERE IS CURRENTLY NO IMET PROGRAM IN MALI. THE PROPOSED \$100,000 PROGRAM WOULD BE USED FOR LIMITED OFFICIAL USE

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PAGE 04 BAMA KO 01789 02 OF 03 151004Z

AN ENGLISH-LANGUAGE LABORATORY, AN AMERICAN INSTRUCTOR, AND THE TRAINING OF MALIANS IN LEADERSHIP AND MANAGEMENT FIELDS IN THE UNITED STATES. IT WOULD BE OUR MOST TANGIBLE INSTRUMENT TO ACHIEVE THE REFTEL B GOAL IN SECTION IV,

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PAGE 01 BAMA KO 01789 03 OF 03 151006Z

ACTION AF-10

INFO OCT-01 ISO-00 SS-15 MMO-01 PER-01 AID-05 ICA-11

PC-01 ABF-01 SP-02 /048 W

-----032473 151010Z /11

P 141705Z APR 78

FM AMEMBASSY BAMA KO

TO SECSTATE WASHDC PRIORITY 9216

LIMITED OFFICIAL USE SECTION 3 OF 3 BAMAKO 1789

FOR ASSISTANT SECRETARY MOOSE FROM THE AMBASSADOR

OBJECTIVE 2: STRIVE FOR BETTER ACCESS TO THE RULING  
MALIAN MILITARY.

4. FIVE-PERCENT REDUCTION. A 5-PERCENT REDUCTION IN  
THE OVER-ALL MISSION BUDGET FROM THE "CURRENT" FY-80  
LEVEL (\$22,606,595) WOULD BE \$1,130,330. IT WOULD BE  
TAKEN THROUGH THE FOLLOWING REDUCTIONS:

STATE - CUT POST TRAVEL 12 1/2 PERCENT	\$2,000
REDUCE MAINTENANCE 5-PERCENT	5,000
REDUCE OVERTIME	5,000

AID - REDUCE OPERATION HAUTE VALLEE PROGRAM 1,103,930

ICA - ELIMINATE ONE ENGLISH TEACHER GRANT	4,400
PC - INCREASE VOLUNTEERS BY TWO FEWER (8) THAN PLANNED (10)	10,000

5. TEN-PERCENT REDUCTION. A 10-PERCENT REDUCTION IN THE  
OVER-ALL MISSION BUDGET FROM THE "CURRENT" FY-80  
LEVEL WOULD BE \$2,260,660.

IT WOULD BE TAKEN THROUGH THE FOLLOWING REDUCTIONS:  
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PAGE 02 BAMAKO 01789 03 OF 03 151006Z

ALL REDUCTIONS MADE AT 5-PERCENT LEVEL 1,130,330 AND THESE  
ADDITIONAL REDUCTIONS:

STATE - CUT POST TRAVEL A FURTHER 12 1/2 PERCENT (TO A TOTAL  
25-PERCENT REDUCTION) 2,000

REDUCE MAINTENANCE A FURTHER 5-PERCENT (TO A TOTAL 10-PER-  
CENT REDUCTION) 5,000

REDUCE OVERTIME BY A FURTHER 5,000

AID - REDUCE ACTION RIZ-SORGHO BY 506,330

REDUCE RURAL WORKS PROGRAM BY 600,000

ICA - DELAY REPLACEMENT OF PROGRAM EQUIPMENT AND RESIDENTIAL  
FURNISHINGS 2,000

PC - INCREASE VOLUNTEERS BY ANOTHER TWO FEWER (6) THAN  
PLANNED (10) 10,000

6. WE WISH TO MAKE CLEAR THAT SUCH LARGE CUTS IN THE  
AID PROGRAM WOULD HAVE SERIOUS IMPLICATIONS8  
"FOR BOTH HAUTE VALLEE AND ACTION RIZ-SORGHO, THERE  
WOULD BE A REDUCTION IN MACHINERY, EQUIPMENT, AND AGRICUL-  
TURAL SERVICES AND THEREFORE A SIGNIFICANT REDUCTION IN  
AGRICULTURAL OUTPUT FOR PROJECT AREAS IN THE ENSUING CROP YEAR.

FOR RURAL WORKS THERE WOULD BE A REDUCTION IN THE NUMBER OF  
PROJECTS UNDERTAKEN BY RURAL PEOPLE AND THEREFORE A  
REDUCTION IN EMPLOYMENT AMONG THE RURAL POOR AND A LIMITATION  
IN THE NECESSARY IMPROVEMENT AND/OR RESTORATION OF THEIR  
ENVIRONMENT.  
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PAGE 03 BAMA KO 01789 03 OF 03 151006Z

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## Message Attributes

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**Concepts:** MANAGEMENT, PERSONNEL, POLICIES  
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**Copy:** SINGLE  
**Draft Date:** 14 apr 1978  
**Decaption Date:** 01 jan 1960  
**Decaption Note:**  
**Disposition Action:** RELEASED  
**Disposition Approved on Date:**  
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**Executive Order:** N/A  
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**Review Event:**  
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**To:** STATE  
**Type:** TE  
**vdkgvwkey:** odbc://SAS/SAS.dbo.SAS\_Docs/21aa01b0-c288-dd11-92da-001cc4696bcc  
**Review Markings:**  
Sheryl P. Walter  
Declassified/Released  
US Department of State  
EO Systematic Review  
20 Mar 2014  
**Markings:** Sheryl P. Walter Declassified/Released US Department of State EO Systematic Review 20 Mar 2014